



**Message from the Commanding General
United States Army Training and Doctrine Command**

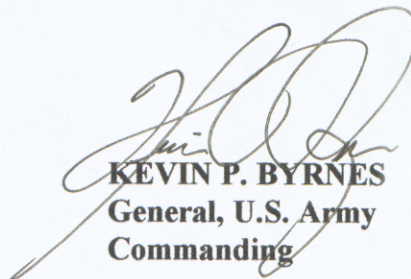
COMMANDER'S SAFETY STATEMENT

As the Army moves toward the creation of the Objective Force, the commanders' capabilities will increase with automation, digitization, and a host of interoperable battlefield operating systems. Army Transformation and emerging technologies are changing how we organize, train, and fight, but we cannot depend on technology or organizational changes to eliminate the risk or the hazards associated with military operations. Today's soldiers live and function in a fast-moving, volatile environment. Historically, human error accidents are the greatest producer of casualties. We cannot eliminate all hazards, but we can manage risk.

As the architect of The Army's future, it is imperative that safety and risk management (RM) be integrated into every facet of what we do. Safety is the product of enforced standards and the effective application of RM. The routine use of RM preserves combat power while giving subordinate leaders the flexibility needed for bold and decisive action. TRADOC must institutionalize this process and make it an integral part of everything we do.

The success of TRADOC's mission to Prepare the Army for War affects today's Army and depends on active command involvement and the integration of RM. The preservation of the lives and well-being of our soldiers and civilians is absolutely essential in sustaining a motivated, well-trained Army and serving the needs of our Nation.

LEADERSHIP--FORCE PROTECTION--SAFETY


KEVIN P. BYRNES
General, U.S. Army
Commanding